# UTILITY ADVISORY BOARD

Thursday, July 17, 2014 8:00 a.m.

Walker City Hall 4243 Remembrance Road, NW

# **AGENDA**

- 1. Approval of Minutes June 19, 2014 (attached)
- 2. Public Comment on Agenda Items
- 3. Q4-FY14 Combined Operational Graphs (attached)
- 4. Q2-CY14 ASCET Report (attached)
- 5. Contract Awards for June, 2014 (none to report)
- 6. Updates:
  - a. 3-1-1 / Customer Information System
  - b. Moody's affirms Aa1 on Grand Rapids' Sewer Enterprise Revenue Debt (attached)
  - c. Rate Review Sub-Committee meets today at 3:00 p.m. (attached)
    - 1) History of Front Footage & Connection Fees
    - 2) Customer Cost Analysis with Elimination of Connection Fee
    - 3) Water Commodity Charge as a % of Revenue Requirement with Elimination of Connection Fee
    - 4) Sewer Commodity Charge as a % of Revenue Requirement with Elimination of Connection Fee
  - d. Great Lakes Restoration Conference Sponsorship, approved by Grand Rapids City Commission 7/8/14 (attached)
- 7. Items from Members
  - a. Cathy Vander Meulen's last meeting
- 8. Next Meeting Thursday, August 21 consider cancellation due to lack of agenda items?
- 9. Adjournment

# Utility Advisory Board June 19, 2014

# 1. Call to Order:

The meeting was called to order by Eric DeLong, at 8:00 a.m. at Kentwood City Hall, 4900 Breton Avenue SE.

# 2. Attendance:

Members Attending:

Tim Bradshaw (alternate)

Eric DeLong Geri Eye

George Haga

Wayne Jernberg

Mike Lunn

Pam Ritsema

Ed Robinette

Chuck Schroeder

Breese Stam (alternate)

Ben Swayze

Joellen Thompson

Cathy VanderMeulen

Ron Woods

Members Absent:

Mark DeClercq

Brian Donovan

Richard Robertson

Toby VanEss

Josh Westgate

# 3. Approval of Minutes:

**Motion 14-06:** Ed Robinette, supported by Ron Woods, moved to approve the minutes of the May 15, 2014, Utility Advisory Board meeting as presented. Motion carried.

**4. Public Comment:** There was no public comment.

Others Attending:

John Allen

Nancy Meyer Nicole Pasch

Vahn Phanthavong

# 5. Task Schedule for 2014 Rate Study Program

Geri Eye referred members to the schedule provided in the meeting materials. Tasks begin in July and run through December.

Eric DeLong asked if we would have a hint of where we are going before the October UAB meeting. Ms. Eye indicated that it would probably be later in October, after the UAB meeting.

# 6. Great Lakes Restoration Conference - Sponsorship

Eric DeLong referred members to the information in the meeting packet. There will be a conference here in Grand Rapids in September. They usually have about 400 attendees. He provided a copy of last year's agenda as an example of the types of workshops, etc., that are provided at the conference. On a national level, this coalition has been helpful in getting revolving loan funds. He feels the work they do is consistent with the work we do. He recommends that we sponsor this at the level of \$5,000 with the cost split equally between water and sewer funds. We would be given some reserved seating, a complimentary registration, a table at the Wege event, and would have our logo in the materials along with a full-page ad.

Cathy VanderMeulen asked if this has been done in the past. Mr. DeLong indicated that he didn't think we had sponsored this specific event in the past, but we may have done LGROW or others in the past.

Chuck Schroeder noted that he has attended this conference a couple of times. The topics change based on the location of the meeting each year. He feels it's a worthwhile organization and a very good, educational conference.

**Motion 14-07:** Cathy VanderMeulen, supported by George Haga, made a motion to provide a sponsorship of \$5,000 to the Great Lakes Coalition's 10<sup>th</sup> Annual Great Lakes Restoration Conference, September 9-11, 2014, with payment to be split evenly between water and sewer accounts.

Ron Woods asked who from the City will attend. Eric DeLong noted that a couple of people from the City will attend, and we will make sure the UAB is invited to the meal events.

Upon voting: Motion carried.

### 7. Contract Awards

Breese Stam noted that there was only one award in May and explained what was involved in that project. Staff discussed a couple of upcoming projects and provided some of the specifics on the Livingston project that will be awarded soon. Eric DeLong asked if there are any projects coming up in customer communities. Wayne Jernberg noted that the Wilson Pump Station will be coming up.

Chuck Schroeder noted that they are working with Cascade Township now on the sewer lining in some areas. In addition, they are working to get a project together for a slight pinch point at 28<sup>th</sup> and Cascade Road. Development in the area is concerning MDEQ.

Wayne Jernberg added that they are also working with Cascade to relocate a PRV to allow greater flows to get development in the area. Breese Stam noted that there is also ongoing work taking place out at the Lake Plant. Mike Lunn added that there will be some small repairs coming at MARB as well.

# 8. Updates

# Reminders from last meeting

Summer ATT – Nicole Pasch noted that she needs an update from Kentwood yet. Walker and Grand Rapids chose to go forward with adding the tax in the summer.

Hydrant fees – Those that typically participate haven't let her know yet. She still needs to hear from Tallmadge Township.

# 3-1-1 / Customer Information System

Pam Ritsema – indicated that there is nothing new to report.

Eric DeLong noted that we recently received a one-year status update on the 311 system. The review was really good in terms of having hit all the markers and exceeded them. The system is working well and providing exceptional value. Business process improvements are being done as we move through the areas. 311 won't take a failed process and put it into the 311 system. Pam Ritsema added that having gone through the major changes made with Cayenta really helped in moving forward with 311. This is quickly becoming the "Grand Rapids Way" of providing customer service. Everything goes into CityWorks now when a work order or service is needed.

Ed Robinette asked what happens to the customer communities once the 311 number goes live. Eric DeLong noted that he doesn't think they will be able to call 311 outside of Grand Rapids. Pam Ritsema will follow up to see for sure how this will work and report back at the next meeting.

Geri Eye noted that she expects to see some better than budgeted numbers. Eventually this will catch up and help with rates.

Joellen Thompson noted that working on 311 has helped to bring us together departmentally in solving some problems. In the old system only one department would get the call and handle it or send it off to someone else. Now with 311 we have to determine where certain calls should be referred for service, and we are working together to make those determinations.

### Rate Review Sub-Committee

Eric DeLong reported that the committee met again and will meet again next week. They have been meeting monthly. We are still focused on the cost of connection, and he thinks they will make some recommendations around that. Connection fees don't bring in as much money as they used to. We just need to see how many customers we would need to add to produce the same amount of dollars. This will hopefully incent new connections and also incent taking care of connecting those that are now using well and septic.

# Grand Rapids' Advance Investment Plan for Streets

Eric DeLong referred members to the information provided in the meeting materials. This was presented to the City Commission on June 3. It lists where we will be making investments in the next couple of years. He noted that if we didn't advance invest, we would lose two construction seasons before work could begin. The initial borrowing will be for \$17 million. We are trying to save streets before they move to being poor through rehabilitation before we start doing more reconstruction. The cost of street degradation is more than the cost of borrowing the funds. We will be borrowing for 3 years at 1%. We are contracting now to have our roads checked by GVMC for PASER ratings on a yearly basis so we know how we are doing every year going forward. Mr. DeLong reviewed the sources and uses shown on the last page of the document. The investment from the State is still critical to our plan so we need them to act soon. We continue to work in Lansing to try to get that done. He asked members to do the same.

Cathy VanderMeulen asked if we would be contracting this work out or doing it with staff. We will be using Public Service staff for some of it but most will be contracted out. She also noted that there might be opportunities to gain efficiencies by bidding jobs together when they are on the borders of the communities.

# 9. Items from Members

Nicole Pasch noted that they are still working on their e-service system and will be doing a soft-launch soon with City staff to test it.

Mike Lunn reported that sewer is working on redoing some bonds between now and maybe January. The funds we currently have should be used up with ongoing CSO projects by the end of the year. Eric DeLong added that we are going through a rating by Moody's on our debt. We'll update on this next meeting.

Mike Lunn reported that there were only a handful of backups yesterday during the rain event and none of them seemed to be hydraulic. We did have one CSO overflow that we are reviewing now.

Joellen Thompson reported that they are completing their system review. MDEQ is reviewing operations and then will complete a report. This should be completed this summer. They will provide us recommendations that they feel we should work on.

Chuck Schroeder reported that he is working with Kentwood on a past due bill. Steelcase paid for some work in the past, and they have an agreement that says we would reimburse them \$459,000 once the work was complete. We are trying to find some documentation that this payment was made, but haven't been able to confirm this yet. This would impact Kentwood's rates in the following year if we end up having to make the payment now.

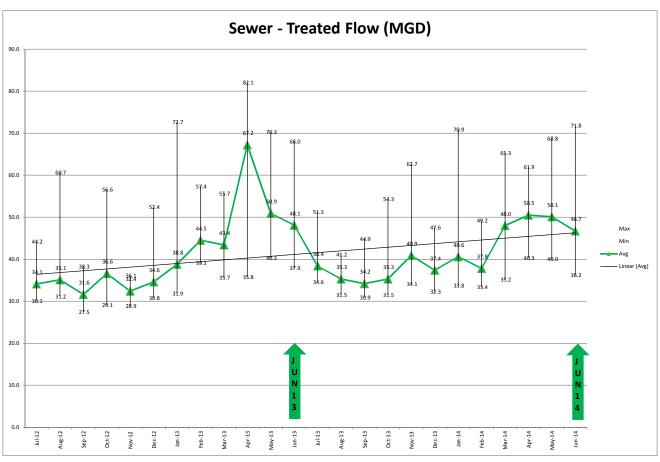
# 10. Next Meeting

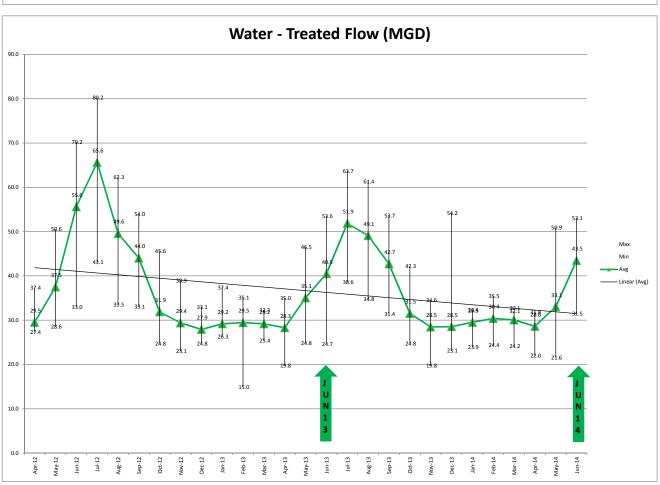
The next meeting of the Utility Advisory Board is scheduled for Thursday, July 17, and will be held at the Walker City Hall.

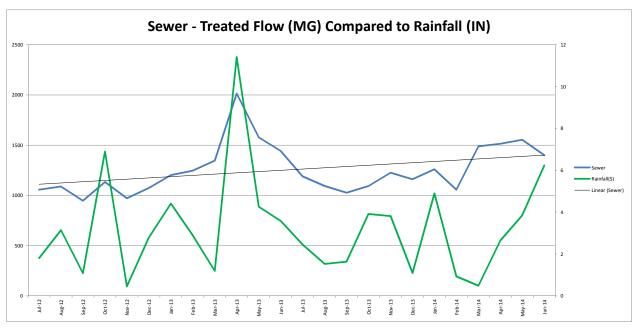
# 11. Adjournment

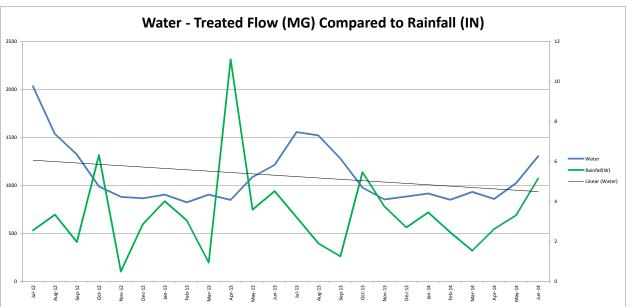
The meeting was then adjourned.

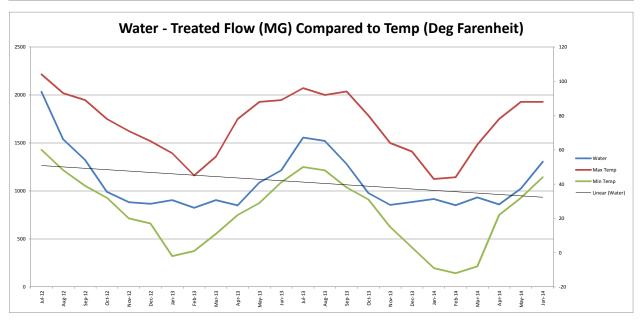
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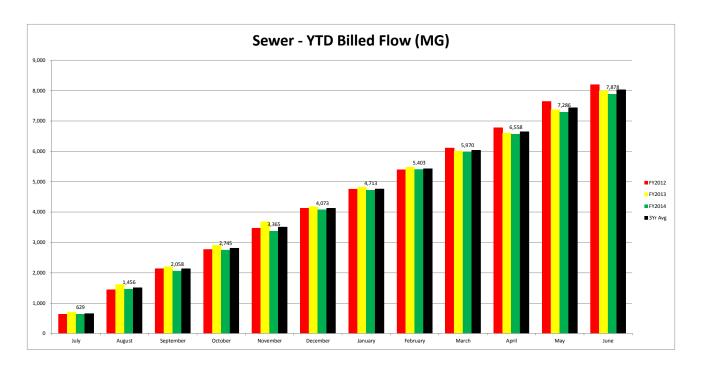


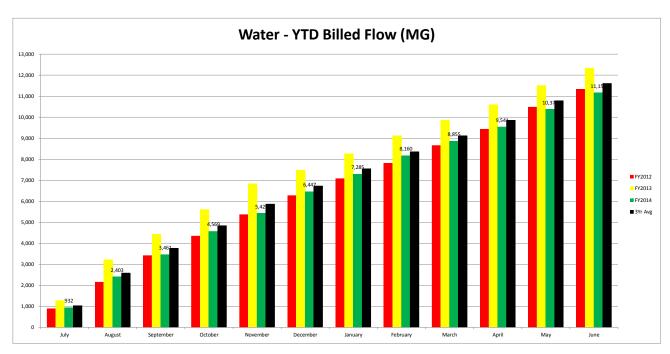






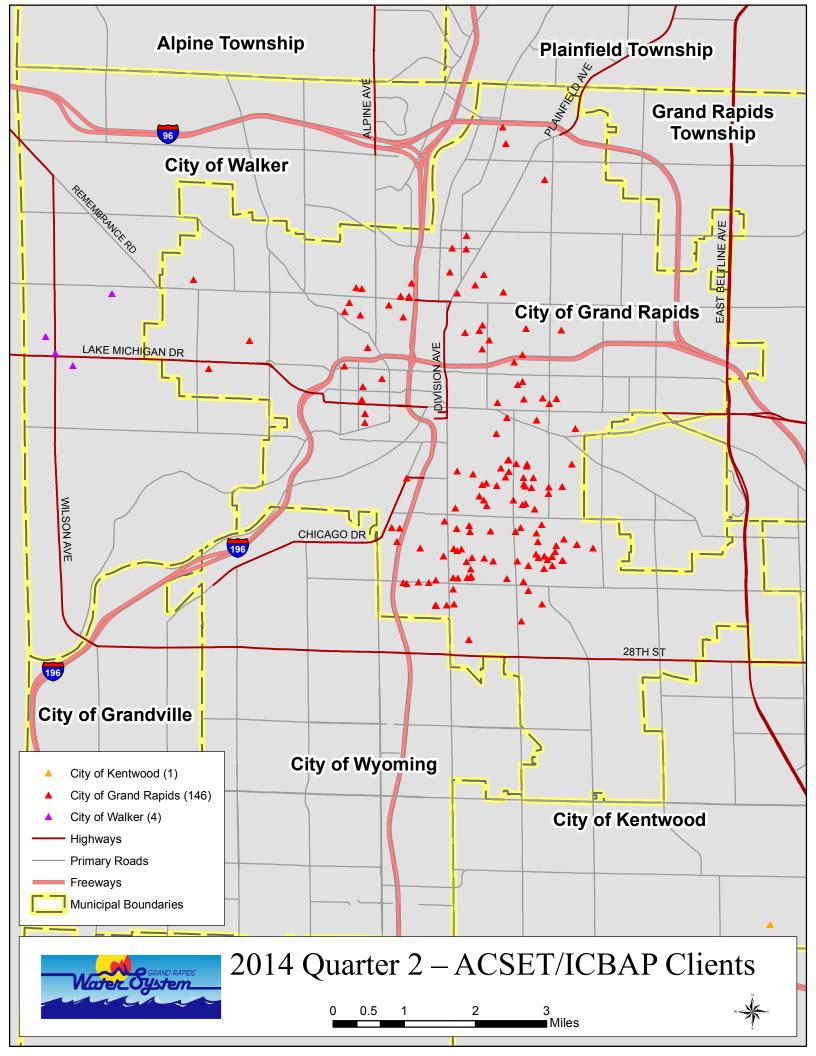






# Area Community Service Employment Training Council (ACSET) Water/Sewer Assistance - ICBAP Contract Years 2014 & 2013 Second Calendar Quarter - April 1 thru June 30

		2014			2013					
		Q2	YTD		Q2	YTD				
City of Grand Rapids										
ICBAP Authorized	\$	- \$	148,743.00	\$		\$ 143,655.00				
Draw Disbursement(s)		(73,743.00)	(148,743.00)		(63,655.00)	(143,655.00)				
Available ICBAP Balance	\$	(73,743.00) \$		\$	(63,655.00)	-				
ACSET										
ICBAP Authorized	\$	- \$	148,743.00	\$	- ;	\$ 143,655.00				
Draw Receipt(s)		(73,743.00)	(148,743.00)		(63,655.00)	(143,655.00)				
Available ICBAP Balance	\$	(73,743.00) \$	-	\$	(63,655.00)	\$ -				
Total Assistance Award(s)	\$	54,327.25 \$	77,666.16	\$	79,161.55	\$ 120,332.32				
Total Administrative Fee(s)	*	7,374.30	14,874.30	Ψ.	6,365.50	14,365.50				
Total ICBAP Used	\$	61,701.55 \$	92,540.46	\$		\$ 134,697.82				
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ICBAP Authorized	\$	- \$	148,743.00	\$	- :	\$ 143,655.00				
Total ICBAP Used		(61,701.55)	(92,540.46)		(85,527.05)	(134,697.82)				
Remaining ICBAP Balance	\$	(61,701.55) \$	56,202.54	\$	(85,527.05)	\$ 8,957.18				
Demographic Summary Household(s) Served Person(s) Served Average Household Size Single Head of Family Served Average Assistance Amount Failed Screening Process Denied After Completed Process Repeat Household(s) Served		151 483 3.20 64 \$359.78 2 0 72	205 633 3.09 93 \$378.86 22 3 99		187 620 3.32 89 \$423.32 26 1 Not Available	272 921 3.39 129 \$442.40 36 1 Not Available				
Jurisdiction Summary										
Grand Rapids		146	199		182	288				
Cascade Township		0	0		0	1				
Grand Rapids Township		0	0		0	0				
Kentwood		1	2		3	3				
Tallmadge Township		0	0		0	0				
Walker		4	4		2	5				
Wright Township		0	0		0	0				





# Rating Update: Moody's affirms Aa1 on Grand Rapids' (MI) Sewer Enterprise

**Revenue Debt** 

Global Credit Research - 30 Jun 2014

GRAND RAPIDS (CITY OF) MI SEWER ENTERPRISE Sewer Enterprise MI

### Opinion

NEW YORK, June 30, 2014 --Moody's Investors Service has affirmed the Aa1 rating on the City of Grand Rapids' outstanding senior lien sewer revenue debt. Debt service on the sewer revenue bonds are secured by a senior lien on net revenues of the city's sewage disposal system.

### SUMMARY RATINGS RATIONALE

The Aa1 sewer revenue rating reflects the enterprise's large and diverse service area that extends beyond the City of Grand Rapids (Aa2 / stable outlook), solid system liquidity, relatively weak senior lien debt service coverage that is expected to improve, and above-average debt ratio. Also incorporated into the Aa1 rating are satisfactory legal covenants and the city's unlimited rate setting authority.

### **STRENGTHS**

- Diverse service area that includes the City of Grand Rapids and neighboring communities
- Solid liquidity as measured by net working capital and unrestricted cash reserves
- Unlimited rate setting authority coupled with an established methodology to adjust rates to maintain liquidity and sound senior lien debt service coverage

### **CHALLENGES**

- Total debt service coverage (senior and junior lien) is narrow compared to similarly-rated entities
- Above-average debt ratio
- Relatively weak debt service reserve requirement

### **DETAILED CREDIT DISCUSSION**

### LARGE AND DIVERSE SERVICE AREA THAT EXTENDS BEYOND CITY LIMITS

Located in Kent County (Aaa/stable), the enterprise provides collection and treatment of wastewater for a large and diverse service area inclusive of the City of Grand Rapids and a nine neighboring communities. The utility maintains 30-year retail or wholesale agreements with member municipalities, including the cities of East Grand Rapids, Kentwood, and Walker (Aa2). Usage within the City of Grand Rapids accounts for approximately 62% of annual billed volume, while usage in Kentwood and Walker accounts for an additional 13% and 8%, respectively. Every five years, the municipal customers have the option to renew the agreements, effectively resulting in a 25-year termination notification. The current agreements extend through 2038 and are subject to renewal later this year.

The total number of customer accounts has grown modestly from 73,465 in 2007 to an estimated 74,136 in 2014. Despite the modest growth in accounts, total gallons billed has been declining, including a 3% decline in 2013. The service area is relatively diverse, as the top ten customers comprised a modest 6% of fiscal 2013 billings. The largest user, Veolia Energy, accounted for a minimal 1% of billings. Additional top customers of the utility include Spectrum Health (Aa3 / stable outlook) and Lacks Trim System. Officials report that operations at all of the top customers are stable to growing.

Despite the diverse nature of the customer base, the city and regional economy maintain close ties to the durable goods industry. Downsizing within both the automotive and furniture manufacturing sectors contributed to a high city unemployment rate of 14.9% in 2009. While the rate declined to 6.8% as of April 2014, it continued to exceed that of the nation (5.9%) yet remained below that of the state (7.3%). Resident income levels within the city fall below those of the state and nation, with median family income equivalent to 78% and 73% of state and national figures, respectively, according to 2007-2011 American Community Survey estimates. The city also experienced its first population loss in decades, recording a 4.9% drop in the 2010 census, though a share of the decline was offset by modest growth in neighboring communities served by the sewer enterprise. Notwithstanding the continuation of economic challenges, the city and region are poised to remain significant hubs of economic activity on the western side of the state, a role that is bolstered in part by the presence and stability of multiple healthcare and educational institutions.

### FINANCIAL POSITION EXPECTED TO REMAIN SOUND GIVEN STRONG RATE SETTING PRACTICES

The financial position of the Grand Rapids sewer enterprise will likely remain sound given continued stability of the customer base and annual review of sewer rates. Net working capital has steadily increased over the past four years to \$49.6 million, or a very strong 220% of operating and maintenance (O&M) expenditures, at the close of fiscal 2013. More than half of net working capital is held in the form of unrestricted cash, which totaled \$29 million, or 129% of O&M, in fiscal 2013. Officials project maintenance of at least \$20 million in unrestricted cash going forward.

Since 1977, the city has conducted an annual rate study based on an established rate setting methodology that projects annual revenue requirements. Management conducts the study from August through November of each year to determine the amount of revenues necessary to meet historical cost requirements plus anticipated cost increases. Rates are calculated from the revenue requirements and reported to the city commission and municipal customers prior to implementation on January 1st of each year. Following substantial material increases in rates from fiscal 2007 through fiscal 2010, rates have been relatively flat the past four years with increases and decreases in rates of 3% or less. Moderate annual rate increases are forecasted over the next few years.

### WEAK DEBT SERVICE COVERAGE FOR RATING CATEGORY EXPECTED TO IMPROVE

Coverage levels are projected to improve from their currently weak levels. Senior lien coverage declined from a sound 1.95 times in fiscal 2012 to 1.6 times in fiscal 2013. The weakening of coverage was due to capital investments coupled with decreased usage. Overall debt service coverage was weak at 1.3 times. After subtracting administrative cost allocation transfers to the General Fund, net revenue senior and total debt service coverage was narrow at 1.5 times and 1.2 times, respectively. On a post-transfer basis, management projects annual senior lien debt service coverage will remain at similar levels in fiscal 2014 and thereafter steadily improve reaching 1.7 times by fiscal 2019. Should coverage levels not improve as projected, it could place downward pressure on the sewer revenue rating.

Senior lien MADS is estimated at \$20.1 million and payable in fiscal 2027. Fiscal 2013 net revenues provided 1.4 times and 1.2 times post-sale senior lien MADS coverage on a pre- and post-transfer basis, respectively. Expected rate increases should result in a strengthening of MADS coverage in future years. Management's willingness to improve coverage despite future debt plans, will be a focal point in reviews of the enterprise going forward.

### ABOVE AVERAGE DEBT PROFILE; INFRASTRUCTURE IS UP-TO-DATE

The utility's debt ratio has historically exceeded median values due to steady borrowing to finance various capital improvements. Following the sale of bonds in calendar year 2008 and 2013, the utility's debt ratio increased from 46.6% to 55.7% at the close of fiscal 2013. Favorably, the infrastructure of the system is relatively up-to-date with approximately 99% of sanitary and storm sewer lines separated. The system's treatment facility was completely refurbished in the last decade and maintains an ample treatment capacity of 61.1 million gallons per day, comparing favorably to average treatment volume of 41 million gallons per day in 2013. Management anticipates issuing \$15 million of sewer revenue debt this year to complete the combined sewer separation and up to \$20 million of bonds in 2015 to finance general improvements to the system's collection network. Amortization of outstanding senior and junior lien revenue debt is scheduled such that 32% of principal will be repaid within ten years. All of the utility's debt is fixed rate and there is no exposure to interest rate swap agreements.

### SATISFACTORY LEGAL COVENANTS DESPITE WEAKER RESERVE REQUIREMENT

The legal provisions for the outstanding bonds are satisfactory and provide adequate security for bondholders,

despite inclusion of a relatively weak debt service reserve requirement. The enterprise is required to maintain a debt service reserve fund at the lesser of (1) maximum annual debt service (MADS) on outstanding debt or (2) the sum of the maximum annual interest payments on each series of outstanding bonds, as determined on the date of issuance of each series. In fiscal 2013, the enterprise increased the cash component of the reserve from 46% to 100%. Previously, the enterprise had relied, in part, on surety policies provided by National Public Finance Guarantee Corp (A3 / stable outlook).

The rate covenant calls for net revenues that provide at least 120% of annual debt service coverage on senior lien bonds. The ordinance also provides two options for a senior lien additional bonds test. The first is 120% of MADS by net revenues in the preceding twelve months, allowing for pro-forma rate adjustments. The second option is a two-prong test that requires 120% coverage of MADS on a pro-forma basis in the five years following the issuance of additional senior lien bonds and limits post-sale MADS to 110% of average annual debt service. The additional bonds test for junior lien bonds is 100% of average annual debt service on all outstanding revenue debt.

### WHAT COULD CHANGE THE RATING - UP

- Significant expansion of the system's customer base and substantial improvement in general economic conditions
- Continued maintenance of strong liquidity
- Substantial strengthening of both senior lien and total debt service coverage levels

### WHAT COULD CHANGE THE RATING - DOWN

- Material contraction of the system's customer base
- Reductions in cash reserves and net working capital
- Failure of debt service coverage to improve as expected

### **KEY STATISTICS**

System: Wastewater collection and treatment (closed loop)

Number of customer accounts (2014): 74,136

Fiscal 2013 net working capital: \$49.6 million (220% of O&M)

Fiscal 2013 unrestricted cash reserves: \$29 million (129% of O&M)

Fiscal 2013 operating ratio: 45.9%

Fiscal 2013 senior lien debt service coverage: 1.6 times

Fiscal 2013 senior lien MADS coverage: 1.4 times

Legal rate covenant: 1.2 times

### **METHODOLOGY**

The principal methodology used in this rating was Analytical Framework For Water And Sewer System Ratings published in August 1999. Please see the Credit Policy page on www.moodys.com for a copy of this methodology.

### REGULATORY DISCLOSURES

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# City of Grand Rapids, Michigan History of Front Footage & Connection Fees

100		W	ater		Sewer						
RS Year	FF	NonInt-C	Int-C	Total-C	FF	NonInt-C	Int-C	Total-C			
76-77	\$ 34,118	\$ 133,535		\$ 133,535	\$ 80,882	\$ 138,204		\$ 138,204			
78	90,222	176,503		176,503	64,780	169,934		169,934			
79	71,979	133,524		133,524	70,254	136,583		136,583			
80	95,611	134,300		134,300	77,027	133,940		53,576			
81	93,458	125,681		125,681	94,889	122,073		122,073			
82	88,758	64,409		64,409	66,651	60,982		60,982			
83	49,327	66,247		66,247	55,460	68,953		68,953			
84	49,782	89,310		89,310	53,366	94,572		94,572			
85	59,718	109,084		109,084	68,443	106,541		106,541			
86	101,018	113,778		113,778	50,410	100,857		100,857			
87	99,086	121,309		121,309	138,133	118,992		118,992			
88	148,362	159,103		159,103	109,320	170,661		170,661			
89	106,328	114,956	112,186	227,142	160,437	145,375		145,375			
90	95,414		357,902	357,902	109,945	122,175		122,175			
91	125,415	(=	438,005	438,005	104,546	106,424		106,424			
92	43,730		475,320	475,320	99,320	84,339		84,339			
93	64,599		667,200	667,200	99,320	88,003		88,003			
94	66,188		903,890	903,890	78,966	102,089		102,089			
95	60,226		1,266,300	1,266,300	106,647	110,141		110,141			
96	48,642		1,549,600	1,549,600	53,737	114,843		114,843			
97	123,760		1,508,932	1,508,932	182,309	115,455		115,455			
98	97,038		2,141,564	2,141,564	122,542	140,019		140,019			
99	412,994		1,845,820	1,845,820	257,735	130,717		130,717			
00	230,931		1,723,393	1,723,393	124,172	84,493		84,493			
01	221,913		1,688,655	1,688,655	100,683	-	529,512	529,512			
02	319,806		1,747,837	1,747,837	330,736	r=.	897,046	897,046			
03	201,259		1,955,088	1,955,088	126,180	_	1,284,551	1,284,551			
04	207,058		1,992,022	1,992,022	165,190		1,554,485	1,554,485			
05	369,531		1,826,121	1,826,121	222,091		1,651,009	1,651,009			
06	309,698		1,568,310	1,568,310	140,673		1,428,021	1,428,021			
07	234,589		1,132,446	1,132,446	218,376		1,058,619	1,058,619			
08	148,006		1,036,449	1,036,449	119,442		960,323	960,323			
09	126,645		676,881	676,881	104,112		627,908	627,908			
10	48,939		822,349	822,349	26,394		650,955	650,955			
11	23,059		548,364	548,364	(18,037)		541,602	541,602			
12	57,162		676,539	676,539	22,672		607,262	607,262			
13	147,276		803,059	803,059	43,909		782,106	782,106			
Totals	\$ 4,871,643	\$ 1,541,738	\$ 29,464,231	\$ 31,005,970	\$ 4,031,713	\$ 2,766,365	\$ 12,573,398	\$ 15,259,398			

Partnerships agreement

Historical

NOTE1:

LMFP & WWTP existed in 1976-77 RS.

NOTE2:

Retail & Wholesale Water & Sanitary Sewer Service Agreements

- Executed 01/01/99
- Effective for 1999 RS and rates/charges on 01/01/00

NOTE3:

First Amendment

- Executed Fall 2000
- Effective Fall 2000 (for 2000 RS and rates/charges on 01/01/01)
- Established integrated connection fees.

### NOTE4:

Second Amendment

- Executed 07/01/02
- Effective 07/01/02 (for 2002 RS and rates/charges on 01/01/03)
- Amended application of integrated connection fees and calculation of square footage.
- Amended determination and application of integrated system cost (SDS).

CITY OF GRAND RAPIDS, MICHIGAN
2013 FINAL WATER/SEWER RATE STUDY
CUSTOMER COST ANALYSIS
WITH ELIMINATION OF CONNECTION FEE SCENARIO

= Change Bold Red = Attention

Water/Sewer Services			7/1		20,0	t of Owne 100 SQ Lot Sewer		ip Total		2013 V Water		tal Revenue r/Sewer Rat Sewer	e St	tudy Total
Municipal (Current State) Customers & Revenue Requirement	System	Integrated		80,150		74,053			\$	38,646,748	\$ 4	48,946,212	\$	87,592,960
	Contain	Interested	\$	2 072	۸.	2,873	ć	5,746	\$	803,059	ċ	782,106	\$	1,585,166
Connection Fee	System	Integrated	Ş	2,873	Ş		Ş	9-90-00 540-00	Ą	Company of the Company of	Ş	43,909	Ą	
Front Footage Fee (100 feet)	System	Non-Integrated		7,800 2,800		8,000 3,100		15,800		147,276		45,909		191,185
Stub Fee (66 feet ROW)	System	Non-Integrated						5,900		2. <del>-</del>				-
Lateral (50 feet setback)	Private	-		2,000		2,000		4,000 40		11.015		-		11,015
Meter Set Fee	System	Integrated		40		-				11,015		24 700		63,210
Inspection Fee	System	Integrated		55		55		110		28,510		34,700		65,210
Street Opening Permit	System	Integrated		15		15		30						-
Other Fees TOTAL	Local	Non-Integrated	-	1,000		1,000	ć	2,000	Ś	989,860	Ś	860,715	\$	1,850,576
Maintenance Fees (annual)	System		\$	16,583 354	\$	17,043 537	\$	33,626 891	->	909,000	Ą	800,713	Ą	1,030,370
Municipal (Future State) Customers & Revenue Requirement	System	Integrated		82,259		75,548			\$	38,646,748	\$ 4	48,946,212	\$	87,592,960
Connection Fee	System	Integrated	\$		\$	-	\$	(4)	\$		\$	-	\$	_
Front Footage Fee (100 feet)	System	Non-Integrated		7,800		8,000		15,800		147,276		43,909		191,185
Stub Fee (66 feet ROW)	System	Non-Integrated		2,800		3,100		5,900		*		-		-
Lateral (50 feet setback)	Private	-		2,000		2,000		4,000		-		(4)		-
Meter Set Fee	System	Integrated		40		-		40		11,015		-		11,015
Inspection Fee	System	Integrated		55		55		110		28,510		34,700		63,210
Street Opening Permit	System	Integrated		15		15		30		-				*
Other Fees	Local	Non-Integrated		1,000		1,000		2,000		-				-
TOTAL			\$	13,710	\$	14,170	\$	27,880	\$	186,801	\$	78,609	\$	265,410
Maintenance Fees (annual)	System	-	\$	354	\$	537	\$	891						,
Private (Current State) Installation Fee	Private		\$	5,000	\$	8,500	\$	13,500						
TOTAL			\$	5,000	\$	8,500	\$	13,500						
Maintenance Fee(s) (every 3-5 years)	Private		\$	-	\$	250	\$	250						

CITY OF GRAND RAPIDS, MICHIGAN
2013 FINAL WATER/SEWER RATE STUDY
ANALYSIS OF COMMODITY CHARGES AS A PERCENT OF REVENUE REQUIREMENTS
WITH ELIMINATION OF CONNECTION FEE SCENARIO
FOR RATES EFFECTIVE JANUARY 1, 2014

							Water					
		Re	venue Requirem	ent	Residenti	al Rates	A-Meter	Other	Total	Equivalent	Billed	Billed Units/
Community		Commodity	Total	<u>Percentage</u>	Comm per HCF	RTS per HCF	Customers	Customers	Customers	Customers	<u>Units</u>	Equiv Cust
Grand Rapids	2013 Rate Study w/CB	\$14,710,562	\$22,974,830	64.029%	\$1.70	\$1.14	54,808	4,630	59,438	74,444	8,653,272	116
	2013 Rate Study no/CB	\$14,710,562	\$22,974,830	64.029%	\$1.70	\$1.14	54,808	4,630	59,438	74,444	8,653,272	116
	No Connection Fee no/CB	\$14,970,161	\$23,421,038	63.918%	\$1.73	\$1.17	54,808	4,630	59,438	74,444	8,653,272	116
	No Connection Fee no/CB	\$14,989,464	\$23,421,038	64.000%	\$1.70	\$1.14	56,258	4,630	60,888	75,894	8,817,332	116
	New Customers Needed to Kee	p Rates Constant w	ith Elimination	of Connection Fo	ee		1,450		1,450	1,450		
Walker	2013 Rate Study w/CB	\$1,874,734	\$3,087,410	60.722%	\$1.57	\$1.43	5,410	803	6,213	8,449	1,194,098	141
	2013 Rate Study no/CB	\$1,874,734	\$3,088,606	60.698%	\$1.57	\$1.43	5,410	803	6,213	8,449	1,194,098	141
	No Connection Fee no/CB	\$1,922,498	\$3,171,643	60.615%	\$1.61	\$1.47	5,410	803	6,213	8,449	1,194,098	141
	No Connection Fee no/CB	\$1,923,484	\$3,171,643	60.646%	\$1.57	\$1.43	5,650	803	6,453	8,689	1,225,149	141
	New Customers Needed to Kee	p Rates Constant w	ith Elimination o	of Connection Fo	ee		240	[	240	240		
Kentwood	2013 Rate Study w/CB	\$2,653,408	\$4,065,885	65.260%	\$1.52	\$1.68	3,425	1,239	4,664	8,263	1,745,663	211
	2013 Rate Study no/CB	\$2,653,408	\$4,065,885	65.260%	\$1.52	\$1.68	3,425	1,239	4,664	8,263	1,745,663	211
	No Connection Fee no/CB	\$2,705,778	\$4,161,329	65.022%	\$1.55	\$1.74	3,425	1,239	4,664	8,263	1,745,663	211
	No Connection Fee no/CB	\$2,714,895	\$4,161,329	65.241%	\$1.52	\$1.68	3,627	1,239	4,866	8,465	1,786,115	211
	New Customers Needed to Kee	p Rates Constant w	ith Elimination o	of Connection Fo	ee		202		202	202		
Cascade Twp	2013 Rate Study w/CB	\$1,749,852	\$2,945,147	59.415%	\$2.08	\$2.32	2,492	665	3,157	4,901	841,275	172
	2013 Rate Study no/CB	\$1,833,980	\$3,095,571	59.245%	\$2.18	\$2.46	2,492	665	3,157	4,901	841,275	172
	No Connection Fee no/CB	\$1,876,043	\$3,156,908	59.427%	\$2.23	\$2.50	2,492	665	3,157	4,901	841,275	172
	No Connection Fee no/CB	\$2,303,421	\$3,156,908	72.964%	\$2.18	\$2.46	2,585	665	3,250	4,994	858,968	172
	New Customers Needed to Kee	p Rates Constant w	ith Elimination o	of Connection Fo	ee		93		93	93		
Grand Rapids Twp	2013 Rate Study w/CB	\$1,180,394	\$2,077,895	56.807%	\$1.71	\$1.77	3,566	483	4,049	5,136	690,289	134
	2013 Rate Study no/CB	\$1,180,394	\$2,077,895	56.807%	\$1.71	\$1.77	3,566	483	4,049	5,136	690,289	134
	No Connection Fee no/CB	\$1,208,006	\$2,121,673	56.936%	\$1.75	\$1.80	3,566	483	4,049	5,136	690,289	134
	No Connection Fee no/CB	\$1,203,443	\$2,121,673	56.721%	\$1.71	\$1.77	3,682	483	4,165	5,252	703,768	134
	New Customers Needed to Kee	p Rates Constant w	ith Elimination o	of Connection Fo	ee		116		116	116		
Tallmadge Twp	2013 Rate Study w/CB	\$87,276	\$125,228	69.694%	\$3.53	\$0.81	116	30	146	249	24,724	99
	2013 Rate Study no/CB	\$98,649	\$141,751	69.593%	\$3.99	\$1.02	116	30	146	249	24,724	99
	No Connection Fee no/CB	\$101,368	\$145,616	69.613%	\$4.10	\$1.07	116	30	146	249	24,724	99
	No Connection Fee no/CB	\$101,676	\$145,616	69.825%	\$3.99	\$1.02	124	30	154	257	25,483	99
	New Customers Needed to Kee	p Rates Constant w	ith Elimination	of Connection Fe	ee	[	8	[	8	8		

<u>Note</u>: Wright Twp is calculated using a monthly REU charge as opposed to a commodity charge.

CITY OF GRAND RAPIDS, MICHIGAN
2013 FINAL WATER/SEWER RATE STUDY
ANALYSIS OF COMMODITY CHARGES AS A PERCENT OF REVENUE REQUIREMENTS
WITH ELIMINATION OF CONNECTION FEE SCENARIO
FOR RATES EFFECTIVE JANUARY 1, 2014

					Sewer							
		Re	venue Requirem	ent	Residenti	al Rates	A-Meter	Other	Total	Equivalent	Billed	Billed Units/
Community		Commodity	<u>Total</u>	<u>Percentage</u>	Comm per HCF	RTS per HCF	Customers	Customers	Customers	Customers	<u>Units</u>	Equiv Cust
Grand Rapids	2013 Rate Study w/CB	\$21,757,168	\$33,617,082	64.721%	\$3.21	\$2.70	54,336	3,929	58,265	71,215	6,777,934	95
·	2013 Rate Study no/CB	\$21,757,168	\$33,617,082	64.721%	\$3.21	\$2.70	54,336	3,929	58,265	71,215	6,777,934	95
	No Connection Fee no/CB	\$21,757,168	\$34,085,135	63.832%	\$3.21	\$2.80	54,336	3,929	58,265	71,215	6,777,934	95
	No Connection Fee no/CB	\$22,040,261	\$34,085,135	64.662%	\$3.21	\$2.70	55,396	3,929	59,325	72,275	6,866,125	95
	New Customers Needed to Keep	Rates Constant w	vith Elimination	of Connection F	ee		1,060		1,060	1,060		
Walker	2013 Rate Study w/CB	\$2,211,105	\$4,730,519	46.741%	\$2.68	\$5.58	4,972	584	5,556	7,220	825,039	114
	2013 Rate Study no/CB	\$2,211,105	\$4,730,519	46.741%	\$2.68	\$5.58	4,972	584	5,556	7,220	825,039	114
	No Connection Fee no/CB	\$2,244,106	\$4,804,996	46.704%	\$2.72	\$5.67	4,972	584	5,556	7,220	825,039	114
	No Connection Fee no/CB	\$2,242,822	\$4,804,996	46.677%	\$2.68	\$5.58	5,093	584	5,677	7,341	836,874	114
	New Customers Needed to Keep	Rates Constant w	vith Elimination	of Connection F	ee		121		121	121		
Kentwood	2013 Rate Study w/CB	\$3,184,313	\$3,696,093	86.153%	\$2.30	\$1.26	3,464	998	4,462	7,756	1,384,484	179
	2013 Rate Study no/CB	\$3,267,382	\$3,793,702	86.126%	\$2.36	\$1.29	3,464	998	4,462	7,756	1,384,484	179
	No Connection Fee no/CB	\$3,364,296	\$3,895,301	86.368%	\$2.43	\$1.30	3,464	998	4,462	7,756	1,384,484	179
	No Connection Fee no/CB	\$3,353,751	\$3,895,301	86.097%	\$2.36	\$1.29	3,647	998	4,645	7,939	1,421,081	179
	New Customers Needed to Keep				•	,	183		183	183	, ,	
Cascade Twp	2013 Rate Study w/CB	\$1,018,936	\$2,059,615	49.472%	\$2.57	\$5.82	1,346	425	1,771	2,900	396,473	137
	2013 Rate Study no/CB	\$1,022,900	\$2,065,266	49.529%	\$2.58	\$5.83	1,346	425	1,771	2,900	396,473	137
	No Connection Fee no/CB	\$1,042,724	\$2,108,843	49.445%	\$2.63	\$5.96	1,346	425	1,771	2,900	396,473	137
	No Connection Fee no/CB	\$1,045,358	\$2,108,843	49.570%	\$2.58	\$5.83	1,404	425	1,829	2,958	405,178	137
	New Customers Needed to Keep	Rates Constant w	ith Elimination	of Connection F	ee		58		58	58		
Grand Rapids Twp	2013 Rate Study w/CB	\$934,526	\$2,369,285	39.443%	\$2.34	\$5.12	3,280	352	3,632	4,471	399,370	89
	2013 Rate Study no/CB	\$938,520	\$2,384,146	39.365%	\$2.35	\$5.15	3,280	352	3,632	4,471	399,370	89
	No Connection Fee no/CB	\$954,494	\$2,418,030	39.474%	\$2.39	\$5.22	3,280	352	3,632	4,471	399,370	89
	No Connection Fee no/CB	\$949,750	\$2,418,030	39.278%	\$2.35	\$5.15	3,350	352	3,702	4,541	404,149	89
	New Customers Needed to Keep	Rates Constant w	ith Elimination	of Connection F	ee		70		70	70		
Tallmadge Twp	2013 Rate Study w/CB	\$177,483	\$266,625	66.567%	\$10.53	\$6.23	114	23	137	232	16,855	73
	2013 Rate Study no/CB	\$184,899	\$277,625	66.600%	\$10.97	\$6.47	114	23	137	232	16,855	73
	No Connection Fee no/CB	\$187,428	\$281,571	66.565%	\$11.12	\$6.56	114	23	137	232	16,855	73
	No Connection Fee no/CB	\$187,790	\$281,571	66.694%	\$10.97	\$6.47	117	23	140	235	17,119	73
	New Customers Needed to Keep	Rates Constant w	ith Elimination	of Connection F	ee		3		3	3		

 $\underline{\textit{Note}}: \textit{Wright Twp is calculated using a monthly REU charge as opposed to a commodity charge}.$ 

DATE: June 23, 2014

TO: Gregory A. Sundstrom, City Manager

COMMITTEE: Community Development Committee Eric DeLong, Deputy City Manager LIAISON:

FROM: Eric DeLong,

**Deputy City Manager** 

SUBJECT: **Consideration of Supporting the 2014 Healing Our Waters** 

Conference

The Healing Our Waters – Great Lakes Coalition will hold their 10<sup>th</sup> Annual Great Lakes Restoration Conference September 9-11, 2014, in Grand Rapids, Michigan. A feature of the 2014 conference will be a Tribute Luncheon that will celebrate the work of Peter Wege.

Each year, Healing Our Waters – Great Lakes Coalition brings together a diverse group of more than 400 people from throughout the Great Lakes region to attend the Great Lakes Restoration Conference. The conference provides a 3-day forum for participants to learn about important Great Lakes Restoration issues, network at the largest annual gathering of Great Lakes supporters and activists, and develop strategies to advance federal, regional and local restoration goals.

# Conference highlights include:

- Presentations from groups around the region covering a broad range of topics from Great Lakes policy and science to grassroots projects and innovative success stories.
- Five exciting Field trips in the Grand Rapids area
- Tribute honoring Peter Wege, the Grand Rapids business leader, philanthropist, and environmentalist whose vision and generosity has been instrumental in advancing Great Lakes restoration and protection

The City and the Utility Advisory Board Partners have collectively invested hundreds of millions of dollars to improve water quality in the Grand River Watershed and the Great Lakes Basin. Those investments have produced significant outcomes. The water quality of the Grand River and its tributaries has been improved through their collective impact.

Our region is the host for the 10<sup>th</sup> Annual Great Lakes Restoration Conference which provides an opportunity to engage and to in turn invest in the work of the Healing Our Waters Coalition. The Coalition has provided strong educational leadership in Great Lakes issues and has been helpful in Washington DC, especially in the areas of the Great Lakes Restoration Initiative and State Revolving Loan Fund reauthorization. There are several sponsorship levels to consider and each level confers benefits to the sponsoring

organization, including access to educational programs of the conference for employees and members of the sponsoring organization. A listing of sponsorship levels and benefits is attached.

The UAB has recommended this sponsorship at the level of \$5,000, to be divided equally between the Water and Sewer Funds and recommends approval. The UAB will be recognized and members of the partnership will be offered opportunities to participate in the conference. A proposed resolution is attached.

ERD/ab

attachment

YOUR COMMUNITY DEVELOPMENT ( following resolution approving sponsorship of Restoration Conference in Grand Rapids.		<u>-</u>	
CORRECT IN FORM			
DEPARTMENT OF LAW			
C	OMMUNITY DEVEL	OPMENT COMMIT	TEE
Com, support moved adoption of the following resolution:	orted by Com		,
RESOLVED:			
1. That sponsorship of the Healin Conference in Grand Rapids in the amount of charged to account – Water 4311-9556 and \$2,	of \$5000 is hereby	approved, with \$2	
<ol> <li>That the City Comptroller is hereb in amounts specified.</li> </ol>	y authorized and dir	ected to make payr	nent
This resolution was drafted by Eric R. DeLong,	Deputy City Manage	er	
		Yeas	Nays
	-	Bliss	
	_	Gutowski	
	-	Kelly	
	_	Lenear	
	-	Lumpkins	
	-	Shaffer	
	_	Mayor Heartwell	
	Yeas:	Nays:	
	Adopted: _	Failed:	